

McArthur River Tailings Storage Facility

Glencore provides this information about the McArthur River Tailings Storage Facility (TSF) to support public accountability, in conformance with Principle 15 of the Global Industry Standard on Tailings Management (GISTM). This document should be read in conjunction with Glencore's approach to tailings management described on our website glencore.com.

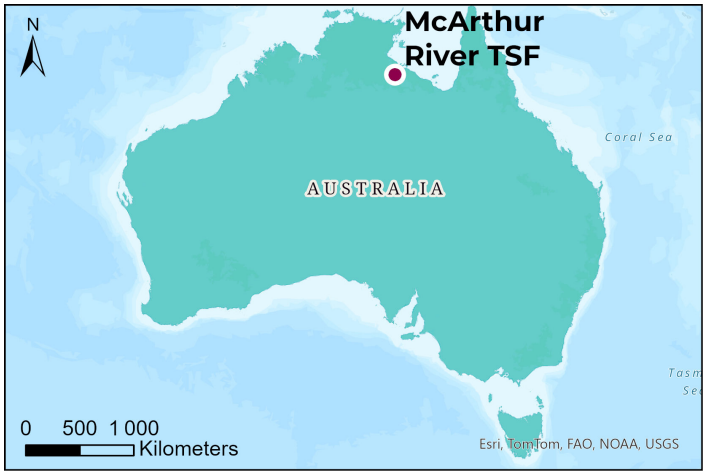
For the definitions of terms used in this document, refer to the glossary for TSF disclosures on our website glencore.com/tailings.

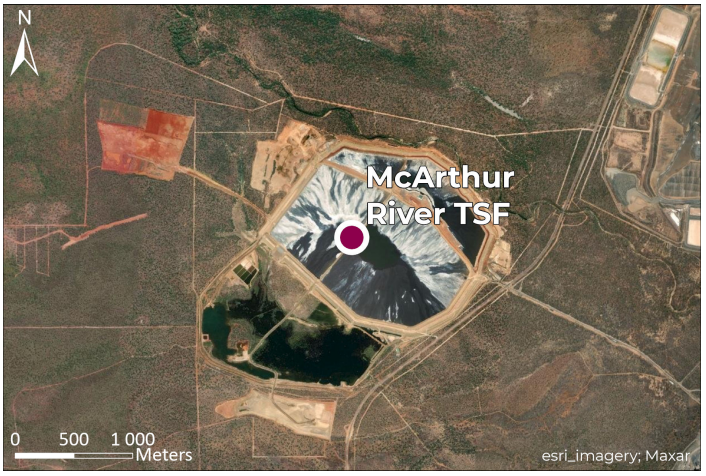
Overview

McArthur River TSF is at McArthur River Mine (MRM), an integrated open cut mine and processing facility, which mines and processed polymetallic ore, approximately 720km south-east of Darwin in the Northern Territory of Australia.

Key attributes

Country	Australia
Coordinates	16°24'57" S, 136°03'45" E
Industrial asset	McArthur River Mine
GISTM Consequence Classification	Very High
Primary deposition method	Spigotting
Status	Active
Date of initial operation	1995
Raising method	Upstream with buttress
Current height / planned max. height	25.5 m / 35 m
Current storage / planned life of mine storage	62 Mt / 109 Mt
Planned safe closure concept	Removal





Assurance and independent review

Glencore's TSF Framework requires periodic independent technical review of the design, construction, operation, closure and management of TSFs. The independent reviewers are required to be third parties who are not, and have not been, directly involved with the design or operation of the TSF.

Since 2016, Group Internal Audit and Assurance has been commissioning independent dam safety audits on the alignment of McArthur River TSF's Tailings Management Systems with the Glencore TSF Framework. The results of these dam safety audits are reported to Glencore's senior management, including the Accountable Executive, and our Board HSEC Committee, and findings are followed up through verification audits, which include review of progress on actions to close out findings. A dam safety audit of McArthur River TSF was last conducted in Q4 2025 by Klohn Crippen Berger, an independent engineering, geoscience and environmental consulting firm. There were no material findings, which have not been verified as closed. The next dam safety audit is scheduled for Q4 2026.

The last Dam Safety Review (DSR) by an independent qualified engineer was undertaken in 2024 with the next DSR planned to commence in 2029.

Impact Assessment

Impact Assessments are made through consideration of the Credible Failure Modes for a facility and the environmental, social, and local economic Knowledge Base.

The consideration of Credible Failure Modes, and the design measures/operational controls that should be in place in response, are key elements of TSF design. Credible Failure Modes can and do typically vary during the lifecycle of a TSF as the conditions change.

A facility that is appropriately designed and operated considers all Credible Failure Modes and includes sufficient resilience against each. Different Credible Failure Modes will result in different failure scenarios. The term 'Credible Failure Mode' is not associated with a probability of this event occurring and having Credible Failure Modes is not a reflection of facility safety.

McArthur River Mine developed a Knowledge Base, which captures environmental, social, and local economic baseline data within the McArthur River TSF's area of influence. In assessing potential impacts, McArthur River Mine has considered Credible Failure Modes of the McArthur River TSF and the potential impacts within the TSF area of influence.

Based on the Credible Failure Modes and the Knowledge Base, McArthur River TSF has been classified as Very High Consequence. The Consequence Classification is reviewed by McArthur River Mine and the Accountable Executive on an annual basis or if there is a Material change.

Multidisciplinary risk assessment

The assessment and management of risk is essential to the effective management of TSFs across their entire lifecycle. The multidisciplinary risk assessment considers the Credible Failure Modes at the McArthur River TSF that could lead to a loss of containment, and the potential downstream impacts. Impacts to community and human rights were also considered.

For each Credible Failure Mode, the adequacy of the preventative controls was assessed, along with the adequacy of mitigating controls to reduce potential consequences.

McArthur River Mine conducted a multidisciplinary risk assessment for the McArthur River TSF in Q1 2026 with the following attendees: Engineer of Record, RTFE, Responsible Person, social performance & human rights professionals, environmental professionals, tailings engineers, process engineers and risk professionals. There were no findings from this risk assessment.

Environmental and social monitoring

Aligned with the GISTM and to support safe tailings management, McArthur River Mine has developed and documented knowledge about the local social, environmental, and economic context. The TSF Knowledge Base is stored and managed within a centralised, digital Geographical Information System (GIS) platform that allows geospatial data to be displayed, managed, and evaluated within a single environment and that can be used to inform tailings dam Consequence Classification and long-term recovery planning. The Knowledge Base also captures uncertainties associated with climate change.

Human rights due diligence

Glencore has a human rights management approach that is aligned to the United Nations Guiding Principles. Glencore's industrial assets are required to implement Glencore's Human Rights Policy and Human Rights Standard. Potential human rights impacts in the case of a TSF emergency have been assessed as part of the multi-disciplinary risk assessment and social impact assessments. McArthur River Mine also has a local grievance mechanism in place and seeks to continuously improve its effectiveness.

An independent desktop review of stakeholder engagement and human rights as it relates to GISTM Conformance was completed by Acorn International, an Environment, Social, Governance (ESG) assurance consulting firm, in 2024.

Emergency preparedness and response plan (EPRP)

McArthur River Mine have developed an EPRP for McArthur River TSF, which aligns with the requirements of the GISTM and local regulatory requirements.

In the development of the EPRP, multiple dam failure scenarios have been considered. The inundation area considers the credible flow failure modes from these scenarios to inform the EPRP. Trigger Action Response Plans (TARPs) support the EPRP.

McArthur River Mine has engaged with public emergency response agencies including Northern Territory Government, Borroloola Fire and Emergency Response Group, Borroloola Police and Borroloola Health Clinic.

Key roles and responsibilities to respond to a TSF emergency have been identified and documented. This includes key MRM personnel, Borroloola Fire and Emergency Response Group and Northern Territory Police Force who act as the incident controller to respond to a TSF emergency.

Early warning actions include notifying the Borroloola Police and the Northern Territory Department of Logistics and Infrastructure, to gain approval to close the Carpentaria Highway in the potential flood inundation zone.

The EPRP for the McArthur River TSF is checked and reviewed annually with key stakeholders aiming to ensure it remains current and effective. McArthur River Mine undertook a physical simulation in Q3 2025. The next simulation is planned to be undertaken in Q3 2026 with learnings to be incorporated into the next EPRP update.

Conformance level

Based on the most recent third party assessment, the McArthur River TSF meets the GISTM in accordance with the ICMM Conformance Protocols. Where findings have been closed, where there are new or amended findings, for example due to new information becoming available or an improved understanding of the circumstances through additional site investigations and assessments, or where planned completion dates for actions have been extended since the previous disclosure, such changes are shown in strikethrough text and relevant additions in Table 1.

Table 1: Summary of findings and mitigating measures

Relevant GISTM requirements	Summary finding	Action	Planned completion date
~~4.5, 4.7~~	~~The Engineer of Record has assessed that during construction the facility may not meet Glencore design acceptance criteria for post-liquefaction and requires buttressing. Since 2025, 0.34 Mt of buttress has been placed against cell 2.~~	~~Complete buttressing of an additional 0.88 Mt.~~	Completed

Additional information

Financial capacity

See Glencore's 2025 Annual Report (glencore.com/publications) for information on 'Restoration, rehabilitation and decommissioning'.

Raising Concerns

Concerns about a suspected breach of Glencore's Code of Conduct, policies or the law can be raised locally, or reported via our Raising Concerns programme.

Contact

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Switzerland
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Important notice concerning this webpage and the factsheets for each Tailings Storage Facility ("TSF") which can be downloaded from the webpage.

The information on our TSF webpage and provided in each factsheet (including but not limited to the facts, figures, accompanying explanations and descriptions) (the **"Information"**) has been prepared by Glencore in good faith and in accordance with the methodology set out on our TSF webpage. This material does not purport to contain all of the information you may wish to consider.

The Information is provided in response to the ICMM Conformance Protocols– Global Industry Standard on Tailings Management of May 2021, and the Global Industry Standard on Tailings Management ("**GISTM**") in Glencore's capacity as a member of the International Council on Mining and Metals.

There are inherent limitations to the Information including the following:

- The scope and depth of the information, which is contemplated by the GISTM is extensive and covers a wide range of topics. The data gathering process has therefore necessitated the collection and assessment of a considerable volume of historical and current business records and data that are generated and maintained by Glencore and its subsidiaries and affiliates (the "**Data and Records"**).
- The process also involved interpreting the Data and Records and making evaluations and assessments. The findings set out in the Information provided are therefore the products of subjective professional judgments which were made during the review and assessment process. This includes Information on the historical, current, and future assessments of the status and structural integrity of each TSF as identified on our TSF webpage and in the factsheets.
- The findings set out on our TSF webpage and in the factsheets moreover represent the outcome of assessments conducted at a specific "point in time" when the Information was generated. The Information shall accordingly not, under any circumstances, create any implication that there has been no change in the current status or structural integrity of any of the TSFs as described on our TSF webpage or in the factsheets after the date on which the Information was generated, or that the Information (or any part thereof) is correct as at any time subsequent to that date.

Certain descriptions on our TSF webpage and the factsheets contain statements that are, or may be deemed to be, "forward looking statements" which are prospective in nature. Forward-looking statements are not based on historical facts, but rather on current predictions, expectations, beliefs, opinions, plans, objectives, goals, intentions and projections about future events, results of operations, prospects, financial condition, and discussions of strategy. These statements reflect judgments, assumptions, estimates and other information available as at the date of publication of the Information or the date of the corresponding assessment, review, planning or scenario analysis process.

Forward looking statements involve known and unknown risks and uncertainties, many of which are beyond Glencore's control. Forward looking statements are not guarantees of future performance and may and often do differ materially from operational performance and actual results. Important factors that could cause these uncertainties include, but are not limited to, unforeseen extreme weather events, unforeseen seismic events, or other unforeseen natural phenomena such as hurricanes, cyclones, storms, floods, earthquakes, fires, landslides or other events, or other events or factors which are entirely beyond Glencore's control. Such events and factors could adversely affect the current consequence classification, status, and structural integrity of the TSFs which are described in the factsheets.

Neither Glencore nor any of its subsidiaries or affiliates, nor any of its or their respective associates or directors, officers, employees, agents, or advisers, provides any representation, assurance or guarantee in respect of the occurrence (or non-occurrence) of the events expressed or implied in any forward-looking statements on our TSF webpage or in the factsheets. In addition, neither Glencore nor any of its subsidiaries or affiliates, nor any of its or their respective associates or directors, officers, employees, agents, or advisers accepts any liability or may be held accountable for any loss or damage that may result for a person relying on any forward-looking statements. Subject to any terms implied by law which cannot be excluded, Glencore accepts no responsibility for any loss, damage, cost, or expense (whether direct or indirect) incurred by any person as a result of any error, omission, or misrepresentation in information on our TSF webpage, or in the factsheets . You are cautioned not to place any reliance on any of these forward-looking statements which only speak as of the date of our last update to our TSF webpage and the factsheets .

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The Information should be read in conjunction with Glencore's other publications, including the "Risk management" and "Important notice" sections in its most recent Annual Report and/or Half-Year Report, which can each be found on www.glencore.com/publications.

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