GLENCORE

Glencore Copper North America Recycling capabilities



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Given the focus of this document, it is necessarily oriented towards future events and therefore contains statements that are, or may be deemed to be, "forward-looking statements" which are prospective in nature. Such statements may include (without limitation) statements in respect of trends in commodity prices and currency exchange rates; demand for commodities; reserves and resources and production forecasts; expectations, plans, strategies and objectives of management; climate scenarios; sustainability performance (including, without limitation, environmental, social and governance) related goals, ambitions, targets, intentions, including, aspirations, are proval of certain projects and consummation of certain transactions (including, without limitation, acquisitions and disposals); closures or divestments of certain assets, operations or facilities (including, without limitation, associated costs); capital costs and scheduling; operating costs and supply of materials and skilled employees; financings; anticipated productive lives of projects, mines and facilities; provisions and contingent liabilities; and tax, legal and regulatory developments.

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There are inherent limitations to scenario analysis and it is difficult to predict which, if any, of the scenarios might eventuate. Scenario analysis relies on assumptions that may or may not be, or prove to be, correct and that may or may not eventuate and scenarios may also be impacted by additional factors to the assumptions disclosed. Given these limitations we treat these scenarios as one of several inputs that we consider in our climate strategy.

Due to the inherent uncertainty and limitations in measuring greenhouse gas (GHG) emissions and operational energy consumption under the calculation methodologies used in the preparation of such data, all CO2e emissions and operational energy consumption data or volume references (including, without limitation, ratios and/or percentages) in this document are estimates. There may also be differences in the manner that third parties calculate or report such data compared to Glencore, which means that third-party data may not be comparable to Glencore's data. For information on how we calculate our emissions and operational energy consumption data, see our latest Basis of Reporting, Climate Report and Extended ESG Data, which can be found on our website.

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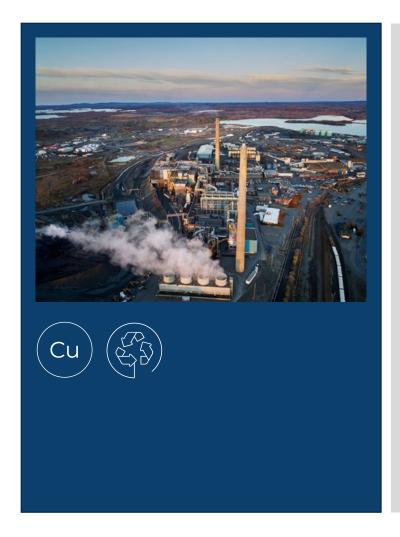


Overview

Our smelting and refining industrial assets are designed to handle a wide range of complex materials, enabling us to use our assets to process recyclable inputs



We produce: Horne Smelter, Rouyn-Noranda



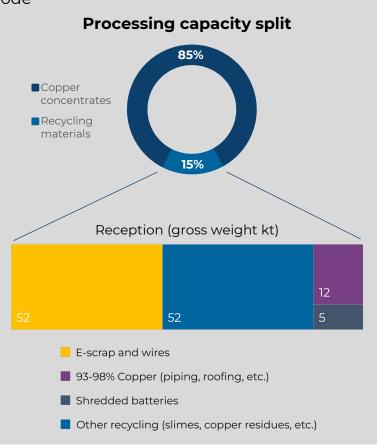
Canada's only copper smelter

Capacity c.215ktpy copper anode

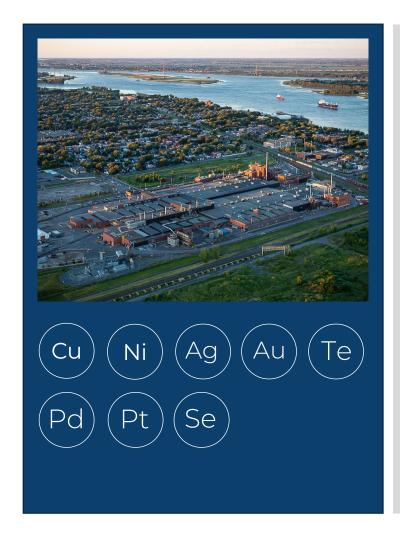
Horne processes copper concentrates and recycled materials to produce 99.1% pure copper anodes

Our recycling activities began in the wake of World War II. Since then, we've become one of the world's leading recyclers of end-of-life electronics and a major recycler of batteries and battery metals

In the 1980s, we were one of the first to recover metals from end-of-life electronics. Since 1990, we have processed over one million tonnes of electronic circuits and components



We process: Canadian Copper Refinery (CCR), Montreal East



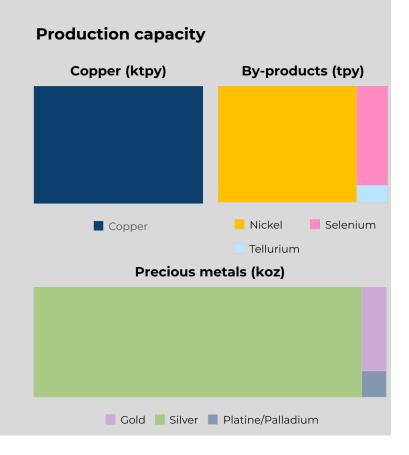
Canada's largest producer of refined copper

Capacity c.325ktpy copper cathode + by-products & precious metals

Copper anodes produced at our Horne Smelter are sent to the Canadian Copper Refinery in Montreal East to undergo an electro-refining process to make copper cathodes

This stage also recovers several products and precious metals from the subsequent treatment of anode sludge

At the end of this processing chain, we obtain 99.99% pure cathodes for the market, as well as various byproducts



We recycle: Receiving, sampling and preparing (RSP)



North American RSP

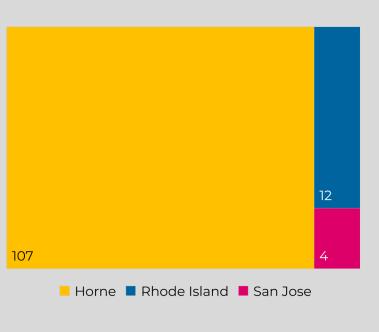
c.123ktpy of recyclable materials

Our recycling sites are dedicated to receiving, sampling and preparing (RSP) samples of materials containing precious metals

All materials received and sampled at these sites are sent to Horne for smelting

The smelter also operates its own site for receiving, sampling and preparing recyclable materials

RSP capacity (ktpy)



Capability to sample and process a wide range of feeds

Our operations include extensive sampling and analytical capabilities through our reception and sampling plants as well as our onsite laboratories

Our technical capabilities are adaptable, making it possible to accurately sample and treat a wide range of complex materials



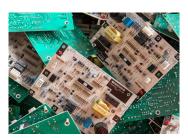
Shredded e-scrap



Fine carbon



#2 copper fine



Unshredded-scrap



Shredded batteries



#2 copper course



Wires

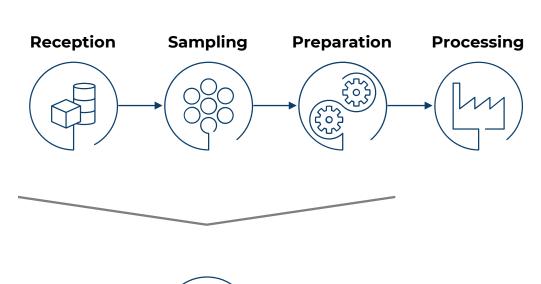


Autoshred residues



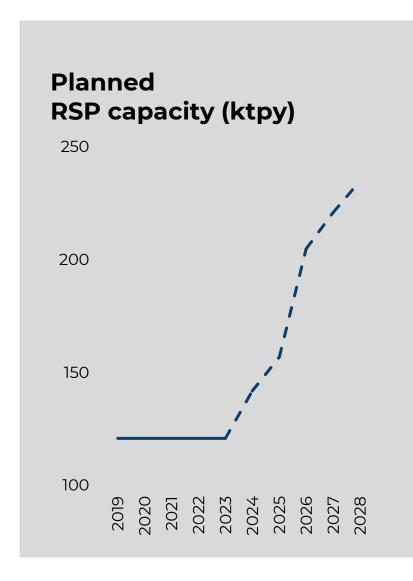
Sludge (hydroxide)

We are planning for >50% growth in capacity ...





- United Kingdom (Northfleet)
- United States (Arkansas)
- One new potential site to be confirmed



... along with upgrades to our East Providence RSP facility

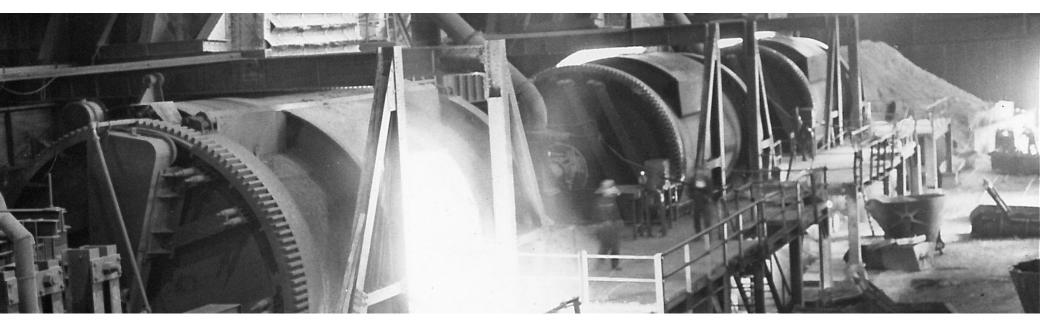
To support our North
American strategy, the East
Providence facility is being
upgraded with best-in class
technology to increase
throughput to capture
additional recycling market
opportunities

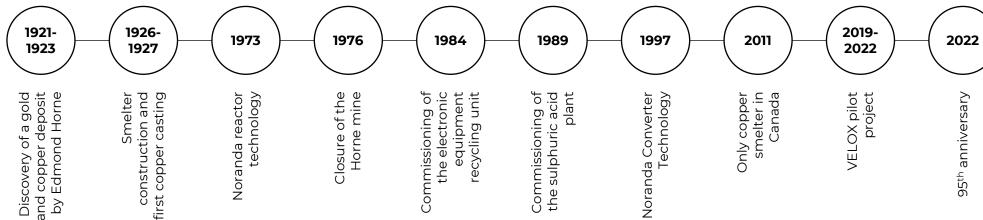




Welcome to the only copper smelter in Canada **Horne smelter**

We have a robust history of innovation in metallurgy ...





... and we are investing for the future

In 2022, we announced a major investment in the Horne Smelter to continue our journey of reducing emissions and making the plant one of the world's lowest-emitting copper smelters in the world

The Horne Smelter has been a proud part of the Canadian and Quebec mining industry for almost 100 years. This investment will help ensure we are fit for the future and can continue to be a leading metals recycler in North America.

