

GLENCORE

7 June 2019

Via email: emily.richards@churchofengland.org.

Dear members of the Investor Mining and Tailings Safety Initiative

Earlier this year, the world was shocked by the tragic and devastating impact of the Brumadinho dam failure in Brazil. Quite rightly, the mining sector's investors and communities subsequently called on extractive companies to increase their disclosure on their tailings storage facilities (TSFs).

At Glencore, we are committed to operating in a responsible manner across all aspects of our business. This includes the management of the waste generated from our mining activities responsibly. In 2016, shortly after the Mount Polley and Fundão dam failures, Glencore reviewed and strengthened its approach to its corporate dam integrity and safety assurance programme, which included engaging the services of Klohn Crippen Berger (KCB), one of the world's leading experts on tailings storage facilities assurance. Our group-wide catastrophic hazard programme determines our approach towards assurance relating to the integrity of our TSFs. As part of our approach towards such assurance, we utilise the services of KCB, to independently audit and assess the integrity and safety of our TSFs.

Our goal is to disclose information relating to our business activities and performance in a transparent and timely manner. Reflecting this commitment, we are today launching a TSF microsite that provides detailed information on our TSFs. We attest that, to the best of our knowledge based on our governance, technical and review systems, the information presented is true.

The TSF microsite can be accessed using the following link:

<https://www.glencore.com/sustainability/Tailings>

Safety is a core value at Glencore. The safety of our workforce and the communities living around our assets is a priority during all of our operational activities. Appropriately managing the safety of our TSFs is part of our commitment to act as a responsible operator and to minimise our impacts on the environment.

I welcome your feedback on our disclosure on our TSFs.

Yours sincerely,



Ivan Glasenberg
Chief Executive Officer

Glencore plc

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